



For the period ended June 30, 2020

MANAGEMENT’S DISCUSSION AND ANALYSIS

The following discussion should be read in conjunction with the unaudited condensed consolidated interim financial statements for the three months ended June 30, 2020 and 2019 (consolidated interim financial statements) and the notes thereto. Historical results should not be taken as indicative of future operations. The information in this report is up to date as of August 18, 2020.

The consolidated interim financial statements of Rifco Inc. (Rifco, Company) have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

The Company’s website is [www.rifco.net] and all previous public Company filings are available through SEDAR [www.sedar.com].

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Cautionary Statement

Additional information relating to the Company is available on SEDAR at www.sedar.com. This Management's Discussion and Analysis (MD&A) report may contain certain forward-looking statements, including statements regarding the business and anticipated financial performance of Rifco. The users of forward-looking statements are cautioned that actual results may vary from the forward-looking information. The Company is subject to material risk factors that could cause actual results to differ materially from the forward-looking statements. The Company is subject to two main material risks, these being loan performance and continued access to capital. All future looking statements are made with the assumption that loans will perform as modelled and that the Company will continue to have access to reasonably priced capital in amounts sufficient to execute its business plan. When future looking statements are made, they will be updated within the normal course of quarterly and annual financial statements.

Description of Non-IFRS Measures

Throughout this MD&A, management uses terms and ratios which do not have a standardized meaning under IFRS and are unlikely to be comparable to similar measures presented by other issuers; therefore, descriptions have been provided in the MD&A. For clarity, specifically defined non-IFRS measures are capitalized throughout this document, as are other terms as defined in the Glossary of Other terms and Measures.

Management believes that some non-IFRS measures are useful for investors to use to evaluate the performance of the Company without certain IFRS requirements that some investors may consider to be unrelated to the underlying economic performance of the Company. **Management uses these non-IFRS measures to evaluate the performance of the Company.**

Specifically, management presents an Adjusted Net Income before tax measure, along with related adjusted sub-totals. Adjusted Net Income before tax Per Common Share, Adjusted Return Pre-Tax on Adjusted Equity Ratio and Adjusted Return Pre-Tax on Earning Assets Ratios are presented where Adjusted Net Income is used in the calculation in place of Net Income. Adjusted Operating expenses do not include expenses associated with the Strategic review process. **These measures do not have any standardized meaning under IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers.**

For the Description of Non-IFRS Measures please refer to the section "Description of Non-IFRS Measures".

Rifco Overview

Rifco is focused on being the best alternative auto finance provider through its wholly owned subsidiary Rifco National Auto Finance Corporation. Our mission is to help deserving Canadians own automobiles. Rifco is Canada's largest publicly traded alternative auto finance company.

Rifco seeks to create sustainable long-term competitive advantages through personalized partnerships with dealers, innovative products, the use of industry-leading data and analytics, and leading collections practices. Rifco's corporate culture fosters employees that are highly engaged, innovative, and performance driven.

Rifco is committed to creating value for all stakeholders through profitable growth and predictable credit performance, while pursuing its long-term vision of \$500M in annual loan originations.

The Company operates in all provinces except Quebec. The Company and its subsidiary are incorporated under the laws of Alberta with its head office situated in Red Deer, Alberta.

Rifco trades its common shares on the TSX Venture Exchange under the symbol "RFC" and is a tier 1 issuer. Since commencing lending operations in February of 2002, the Company has lent over \$1.1 billion.

Strategic Perspective

As market conditions dictate, management makes strategic decisions to exploit various segments of the credit spectrum. The anticipated Credit Spread, or the difference between expected yield and forecasted net credit losses, is the most important piece

of information in making these decisions. The analysis and forecasting of the Credit Spread Rate allows management to target those credit segments which have the highest returns.

The Company manages two main strategic risk factors. First, the Company must possess competencies that drive acceptable credit performance. Second, the Company must maintain access to reasonably priced and appropriately structured capital and borrowings in order to fund its lending operations.

Rifco remains steadfast in originating finance receivables that it believes can achieve acceptable credit performance levels and profit margins. As margins are affected by funding rates and expected credit performance, the Company adjusts targeted origination levels, credit requirements, and lending rates while maintaining market continuity. Rifco will not pursue a strategy of seeking to increase its market share at the expense of unsustainable credit performance. Rifco management believes that its Credit Model will continue to produce sustainable loan performance results over normal economic cycles.

The Company funds its originated finance receivables through bank borrowing, securitization and the issuance of unsecured debentures. Rifco maintains strong funding relationships and has been able to receive increased levels of funding capacity as needed.

COVID-19

The outbreak of COVID-19 and associated lock-downs and government interventions are a rapidly evolving situation without historical precedent for comparison and prediction purposes. Management believes the greatest impact to be on future loan losses, which will depend significantly on the duration of the lockdowns, the duration and effectiveness of government relief efforts, and the magnitude and timing of the subsequent economic recovery.

The lockdowns associated with the COVID-19 pandemic have significantly impacted automobile sales and have therefore decreased Rifco loan originations with the most noticeable impact beginning in April 2020.

While Rifco was identified as an essential service in Alberta, management has taken the necessary precautions to protect the well being of employees, borrowers and partner dealerships:

- Rifco's entire team has been operationally tested to work from home with full access to all necessary systems and tools
- Suspended all corporate travel
- Implemented extraordinary cleaning and hygiene practices, signage, and supplies
- Reduced office, workspace and meeting room density limits
- Adapted existing payment deferral and modification tools to accommodate affected borrowers

With the uncertainty of current circumstances, Rifco has taken steps to improve liquidity (most significantly on April 9, with a \$10M securitization). Rifco has been in constant contact with existing funding partners and remains confident in its ability to access capital for funding new loans as needed. Rifco's liquidity position remains strong.

Effective June 1, through a combination of reduced paid hours via a workshare program and layoffs, Rifco reduced its operating expenses by 22.0 FTE. Through the workshare program, Rifco is able to adjust hours of the participants in order to meet increased capacity as needed.

Market Perspective

The majority of Canadians finance their vehicle purchases. A significant portion of Canadians will require near-prime or non-prime financing for these purchases.

Rifco's major competitors include two large Canadian banks that currently control a large portion of the near-prime ("B" & "C" credit) market in Canada. In addition, a number of mid-sized and smaller competitors exist throughout the near-prime and non-prime credit spectrum. Prior competitive behavior, which management had thought to be unprofitable and ultimately unsustainable appears to be negatively impacting some players in the industry. Management is seeing rationalization within the industry as competitors consolidate, sell assets and cease operations.

Rifco believes there is a possibility that the rationalization of the industry may accelerate in the current environment.

Strategic Review

On February 3, 2020 Rifco Inc. announced that they had entered into a definitive arrangement agreement pursuant to which CanCap Management Inc. (CanCap) would acquire all of the issued and outstanding common shares of Rifco. The agreement was subject to approval of 66 2/3% of the votes to be cast by Rifco shareholders at a special meeting of Rifco shareholders that was held on April 3, 2020. The motion passed.

CanCap delivered written notice to Rifco on March 27, 2020 alleging termination of the arrangement agreement among the Parties dated February 2, 2020 in respect of a statutory plan of arrangement under the *Business Corporations Act* of Alberta. CanCap alleged that what it described as "recent events" constituted a "Material Adverse Effect" on the business of Rifco under the terms of the Arrangement Agreement. As such, the Purchaser communicated that it did not intend to close the Arrangement.

Rifco subsequently filed a Statement of Claim that named both ACC Holdings Inc. (ACC) and CanCap as a defendant, and asserted that ACC and CanCap breached the terms of the arrangement agreement by failing to attend at closing and fund the transaction contemplated by the Arrangement Agreement, and by actively opposing the issuance of a final order. Rifco sought specific performance of the Arrangement Agreement as a remedy.

CanCap filed a Statement of Claim that sought an amount of "no less than" \$1 million as an "Expense Reimbursement Payment" as a result of what the Purchaser said was a breach of the Arrangement Agreement, which was that Rifco failed to warn the Purchaser about COVID-19 and a decline in oil prices which the Purchaser said constituted a "Material Adverse Effect" on Rifco.

Subsequent to period end, the parties have entered into a full and final mutual release and settlement agreement dated July 29, 2020, whereby the parties have, inter alia, released each other from all claims in connection with the Arrangement Agreement in exchange for a payment by CanCap and ACC Holdings Inc. of an aggregate of \$1.5M (the "Settlement Amount") to Rifco. The Settlement Amount was paid to Rifco on July 30, 2020.

The Settlement Amount was recorded in the current period as a settlement receivable with the income netted against the strategic review process expenses. Any remaining costs associated with the strategic review were also estimated and accrued.

Results of Operations

The results of operations and cash flows for the period ended June 30, 2020 are presented in accordance with IFRS except for the adjusted line items.

The Company is reporting the following results over the comparable period:

	As at		
	Jun 30, 2020	Mar 31, 2020	Jun 30, 2019
(\$,000's)			
Finance receivables	215,069	228,959	230,101
Total assets	220,871	228,328	232,222
Total liabilities	192,967	202,270	203,023
Adjusted Equity ¹	38,311	37,321	37,449
Equity	27,904	26,058	29,199
Delinquency Rate	1.91%	5.55%	5.69%

	For the three months ended	
	Jun 30, 2020	Jun 30, 2019
(\$,000's except per share and ratios)		
Financial revenue	9,047	9,885
Credit losses	2,934	3,729
Credit Spread	6,113	6,156
Adjusted Operating Expenses ¹	2,626	2,741
Adjusted Net Income before Taxes ^{1,2}	827	588
Net income before taxes	2,653	362
Adjusted Net Income before Taxes per Common Share - Basic ^{1,2}	\$0.038	\$0.027
Adjusted Net Income before Taxes per Common Share - Diluted ^{1,2}	\$0.038	\$0.027
Net income per common share - Basic	\$0.084	\$0.019
Net income per common share - Diluted	\$0.084	\$0.019
Originations	7,532	29,814
Average loan receivables	216,988	224,553
Net Portfolio Yield	16.68%	17.60%
Credit Loss Rate	5.40%	6.64%
Credit Spread Rate	11.28%	10.96%
Financial Expense Ratio	4.90%	5.04%
Adjusted Operating Expense Ratio ^{1,2}	4.84%	4.88%
Adjusted Return On Adjusted Equity ^{1,2}	8.75%	6.33%

¹ See the section "Description of Non-IFRS Measures" for these definitions

² Definition for Adjusted Net Income before Taxes has been adjusted to exclude the strategic review expenses and comparative period has been adjusted accordingly.

Credit losses, including costs and net of recoveries, for the period decreased by 21.32% from \$3.7M in the comparable quarter to \$2.9M in the current quarter. Credit losses, including costs and net of recoveries, for the quarter decreased by 15.32% from \$3.5M in the preceding quarter. The annualized Credit Loss Rate for the period decreased by 124 basis points to 5.40% from 6.64% in the comparable quarter. The annualized Credit Loss Rate for the quarter decreased by 77 basis points from 6.17% in the preceding quarter. The Company has not seen a Credit Loss Rate this low since 5.28% in quarter one of fiscal year 2018.

Adjusted Net Income before Taxes for the period of \$0.8M is \$0.2M higher than the comparable period. Adjusted Net Income before Taxes in the quarter was \$0.2M higher than the preceding quarter. The Company has not achieved an Adjusted Net Income before Taxes greater since \$0.8M in quarter three of fiscal year 2017. Adjusted Net Income before Taxes removes the effect of the non-cash provisions and the strategic review process expenses on net income (loss) before tax. Adjusted Net Income before Taxes accounts for the actual credit losses incurred in the period and is the measure that management uses to evaluate the performance of the Company in the period as it removes the volatility associated with the effect of estimates, assumptions and the strategic review expenses. Net income before tax for the period increased by \$2.3M to \$2.7M from a net income before tax of \$0.4M in the comparable period. Net income before tax increased by \$6.5M from a net loss before tax of \$3.8M in the preceding quarter.

Credit Spread is one of the most important measures used by management to evaluate the performance of the loan receivables over a period. The Credit Spread Rate improved 32 basis points over the comparable period from 10.96% to 11.28%. The Credit Spread rate improved during the period by 10 basis points over the preceding quarter. This is the best Credit Spread Rate since 11.42% in quarter two of fiscal year 2019.

The Financial Expense Ratio for the period decreased by 2.78%, a total of 14 basis points to 4.90% from 5.04% in the comparable period. The Financial Expense Ratio for the quarter increased by 8 basis points from 4.82% in the preceding quarter. This increase is primarily due to maintaining higher than normal cash on hand due to the uncertainty surrounding the COVID-19 pandemic.

The Delinquency Rate decreased by 378 basis points to 1.91% from 5.69% in the comparable period. The Delinquency Rate decreased 364 basis points from 5.55% at the beginning of the period. The large volume of loan modifications (deferrals) in addition to the unprecedented government support programs for those impacted by COVID-19 has had a strong impact on the Company's Delinquency Rate.

Adjusted Operating Expenses continue to improve, both the dollars and as a ratio of average loan receivables. Adjusted Operating expenses in the current period improved by 9.85% to \$2.6M from \$2.9M in the preceding period. Adjusted Operating expenses during the quarter improved 4.20% from \$2.7M in the comparable quarter. The Adjusted Operating Expense Ratio improved by 35 basis points to 4.84% compared to 5.19% in the preceding quarter. The Adjusted Operating Expense Ratio improved 4 basis points 4.88% in the comparable period.

The Company posted Originations for the period of \$7.5M, a 74.74% decrease from \$29.8M in the comparable period. This decrease is primarily due to the impact of the COVID-19 pandemic and the government ordered lockdowns which closed many dealerships and kept people in their homes. Additionally, the Company imposed internal restrictions on credit quality.

The Net Portfolio Yield decreased 92 basis points for the period from 17.60% in the comparable quarter to 16.68% in the current period. Net Portfolio Yield decreased 67 basis points from 17.35% in the preceding quarter.

Total financial revenue decreased 8.48% to \$9.0M from \$9.9M in the comparable quarter due to the shrinkage of the average portfolio size. Total financial revenue decreased by 7.15% from \$9.7M in the preceding quarter.

Rifco is in regular contact with all of its funders and remains optimistic regarding the availability of bank borrowing and securitized facilities. Subsequent to period end (note 15 of the consolidated interim financial statements), the Company received an early renewal on its securitization facility with Securcor Trust. The annual renewal has a \$50M limit with an expiry date of July 31, 2021. The size and terms of the new facility are consistent with prior facilities.

Rifco has leveraged its recent investments in its loan origination system and new credit model to enhance the automation of its credit decisioning. While all loans are verified prior to funding, approximately 80% of its credit decisioning is automated. This is an increase from approximately 50% in the comparable quarter. Rifco believes that automation will increase the integrity, accuracy, predictability and reliability of decision making, improving ultimate credit spread. This transition also helps Rifco manage its operating expenses while the overall market is experiencing a decline in ultimate booking rates on applications seen.

The Company's management is focused on improving its credit performance. Predictable credit performance is imperative to achieving the Company's long-term vision of \$500M in annual loan Originations.

Comparative Results for the Period

All income and expense items are measured against the average outstanding loan receivables in the period.

	For the three months ended			
	Jun 30, 2020		Jun 30, 2019	
	% of loan receivables		% of loan receivables	
(\$,000's except ratios)				
Average Loan Receivables for the Period	216,988		224,553	
Financial revenue	9,047	16.68%	9,885	17.60%
Credit losses	2,934	5.40%	3,729	6.64%
Credit Spread	6,113	11.28%	6,156	10.96%
Financial expenses	2,660	4.90%	2,827	5.04%
Adjusted Net Financial Income before Operating Expenses¹	3,453	6.38%	3,329	5.92%
Adjusted Operating expenses ¹	2,626	4.84%	2,741	4.88%
Adjusted Net Income before Taxes¹	827	1.54%	588	1.04%
Strategic review process	482	0.89%	(34)	(0.06%)
Decrease (increase) in provision for impairment	1,344	2.48%	(192)	(0.36%)
Net income before taxes	2,653	4.91%	362	0.62%
Income tax (expense) recovery	(843)	(1.55%)	38	0.08%
Net income	1,810	3.36%	400	0.70%
Adjusted Net Income before Taxes per Common Share: ¹				
Basic	\$0.038		\$0.027	
Diluted	\$0.038		\$0.027	
Net income per common share:				
Basic	\$0.084		\$0.019	
Diluted	\$0.084		\$0.019	

¹ See the section "Description of Non-IFRS Measures" for these definitions

Financial Revenue

	For the three months ended			
	Jun 30, 2020		Jun 30, 2019	
	% of loan receivables		% of loan receivables	
(\$,000's except ratios)				
Average Loan Receivables for the Period	216,988		224,553	
Interest income	8,917	16.44%	9,235	16.44%
Discount income	539	0.99%	1,245	2.20%
Fee income	297	0.55%	327	0.60%
Gross Financial Revenue	9,753	17.98%	10,807	19.24%
Loan origination and acquisition costs	(706)	(1.30%)	(922)	(1.64%)
Financial revenue	9,047	16.68%	9,885	17.60%

Total financial revenue decreased 8.48% to \$9.0M from \$9.9M in the comparable quarter due to the shrinkage of the average portfolio size. Total financial revenue decreased by 7.15% from \$9.7M in the preceding quarter.

The majority of loan receivables are comprised of near-prime vehicle purchase loans that are generally priced at risk-adjusted annual interest rates between 10% and 25%. Additionally, the Company has a non-prime lending program that is being offered through limited dealer partners. As part of the program, GPS and starter interrupter devices are required to be installed on each financed vehicle. The program delivers the Company a Net Portfolio Yield between 33% and 44%. Dealer partners pay a discount fee to the Company which increases the Net Portfolio Yield to the Company. As the portfolio purchased in June 2018 rapidly pays down, interest and discount income will start to normalize as the purchased portfolio had a significantly higher return and discount rate than Rifco originated loans.

Gross Portfolio Yield is comprised of the interest, discount, and fees earned before expensing the amortization of origination costs. Gross Portfolio Yield decreased by 126 basis points for the period from 19.24% in the comparable period to 17.98% in the current period due to the shrinkage of the portfolio purchased in June 2018. Gross Portfolio Yield decreased 83 basis points from 18.81% in the preceding quarter. Net Portfolio Yield decreased by 67 basis points for the period from 17.35% in the prior period to 16.68% in the current period. Net Portfolio Yield during the quarter declined 92 basis points from 17.60% in the comparable quarter.

When the Company originates a loan receivable, certain expenses are incurred. These expenses include commission paid to dealers, security registration, credit reports obtained, internet portal costs, and vehicle valuation reports. The largest of these expenses is the commission paid to dealers. The origination expenses are amortized over the life of the loan receivable and are netted against interest income. The amortization of origination expenses decreased by 23.43% from \$0.9M in the comparative period to \$0.7M. The rate as a percentage of average loan receivables improved by 34 basis points from 1.64% to 1.30%.

Credit Losses

Management intends to originate a portfolio of finance receivables that will generate interest income sufficient to compensate for the underwriting risk and to maintain a positive profit margin. Credit losses are budgeted as a significant expense. Credit losses are a trailing indicator of credit quality. The impact of credit underwriting policy may not be fully observed for up to 24 subsequent months. Rifco management focuses on achieving an attractive threshold Credit Spread Rate, rather than targeting a specific loss rate.

	For the three months ended			
	Jun 30, 2020		Jun 30, 2019	
	% of loan receivables		% of loan receivables	
(\$,000's except ratios)				
Average Loan Receivables for the Period	216,988		224,553	
Credit losses - net of recoveries	2,639	4.86%	3,246	5.77%
Repossession and recovery costs	295	0.54%	483	0.87%
Total Credit Losses	2,934	5.40%	3,729	6.64%

Credit losses, including costs and net of recoveries, for the period decreased by 21.32% from \$3.7M in the comparable quarter to \$2.9M in the current quarter. Credit losses, including costs and net of recoveries, for the quarter decreased by 15.32% from \$3.5M in the preceding quarter. The annualized Credit Loss Rate for the period decreased by 124 basis points to 5.40% from 6.64% in the comparable quarter. The annualized Credit Loss Rate for the quarter decreased by 77 basis points from 6.17% in the preceding quarter.

The Delinquency Rate decreased by 378 basis points to 1.91% from 5.69% in the comparable period. The Delinquency Rate decreased 364 basis points from 5.55% at the beginning of the period. The large volume of loan modifications (deferrals) in addition to the unprecedented government support programs for those impacted by COVID-19 has had a strong impact on the Company's Delinquency Rate.

Credit Loss Policy

The Company maintains a corresponding Credit loss policy for its most severely delinquent finance receivables. Specifically, and on a monthly basis, finance receivables are allocated as credit losses when they either exceed 120 days or are deemed to be otherwise uncollectable. Credit loss balances are continually pursued either through Rifco's employed collectors or through third party collection agency services. Recoveries are applied accordingly.

Credit Spread

	For the three months ended			
	Jun 30, 2020		Jun 30, 2019	
	% of loan receivables		% of loan receivables	
(\$,000's except ratios)				
Average Loan Receivables for the Period	216,988		224,553	
Financial revenue	9,047	16.68%	9,885	17.60%
Credit losses	2,934	5.40%	3,729	6.64%
Credit Spread	6,113	11.28%	6,156	10.96%

Credit Spread is one of the most important measures used by management to evaluate the performance of the loan receivables over a period. Credit Spread decreased by 0.70% from \$6.2M in the comparable period to \$6.1M in the current period. Credit Spread for the quarter decreased by 2.64% from \$6.3M in the preceding quarter. The Credit Spread Rate improved 32 basis points over the comparable period from 10.96% to 11.28%. The Credit Spread rate improved during the period by 10 basis points over the preceding quarter.

Financial Expenses

	For the three months ended			
	Jun 30, 2020		Jun 30, 2019	
	% of loan receivables		% of loan receivables	
(\$,000's except ratios)				
Average Loan Receivables for the Period	216,988		224,553	
Financial expense	2,660	4.90%	2,827	5.04%

Financial expense includes interest paid on bank borrowings, securitization debt, and unsecured debentures and also includes fees paid on borrowing.

The Financial Expense Ratio for the period improved by 2.78%, a total of 14 basis points to 4.90% from 5.04% in the comparable period. The Financial Expense Ratio for the quarter increased by 8 basis points from 4.82% in the preceding quarter. This increase is primarily due to maintaining higher than normal cash on hand due to the uncertainty surrounding the COVID-19 pandemic.

Operating Expenses

	For the three months ended			
	Jun 30, 2020		Jun 30, 2019	
	% of loan receivables		% of loan receivables	
(\$,000's except ratios)				
Average Loan Receivables for the Period	216,988		224,553	
Wage and benefits	2,001	3.69%	1,939	3.45%
Professional fees	43	0.08%	50	0.08%
Office and general	436	0.80%	543	0.98%
Stock based compensation	36	0.07%	75	0.13%
Depreciation and amortization	110	0.20%	134	0.24%
Adjusted Operating Expenses	2,626	4.84%	2,741	4.88%
Strategic review process	(482)	(0.89%)	34	0.06%
Operating Expenses	2,144	3.95%	2,775	4.94%

Adjusted Operating Expenses continue to improve, both the dollars and as a ratio of average loan receivables. Adjusted Operating expenses in the current period improved by 9.85% to \$2.6M from \$2.9M in the preceding period. Adjusted Operating expenses during the quarter improved 4.20% from \$2.7M in the comparable quarter. The Adjusted Operating Expense Ratio improved by 35 basis points to 4.84% compared to 5.19% in the preceding quarter. The Adjusted Operating Expense Ratio improved 4 basis points 4.88% in the comparable period.

The improvement of the Adjusted Efficiency Ratio from its peak of 35.76% in the third quarter of fiscal year 2019 has levelled out to the current quarter's ratio of 29.04%. This is a decrease of 86 basis points from the preceding quarter and an improvement of 131 basis points from the comparable quarter.

Summary of Quarterly Results

For the fiscal periods ended	2021		2020			2019			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
((\$,000's except per share & ratios))									
Finance receivables	215,069	228,959	230,356	229,787	230,101	228,535	234,507	242,274	253,848
Total assets	220,871	228,328	233,081	232,324	232,222	230,145	235,254	243,204	255,303
Total liabilities	192,967	202,270	204,030	203,503	203,023	201,421	206,447	214,649	225,962
Adjusted Equity	38,311	37,321	37,372	37,507	37,449	36,833	37,017	37,213	37,917
Shareholders' equity	27,904	26,058	29,051	28,821	29,199	28,724	28,806	28,555	29,341
Adjusted Book Value Per Share	\$1.77	\$1.73	\$1.73	\$1.74	\$1.73	\$1.71	\$1.71	\$1.72	\$1.76
Stock price	\$0.70	\$0.79	\$0.85	\$0.85	\$0.85	\$0.90	\$0.80	\$1.15	\$1.25
For the Period:									
Finance receivables originated	7,532	24,021	27,155	27,336	29,814	20,223	21,276	19,295	25,809
Average loan receivables	216,988	224,580	225,815	226,248	224,553	227,008	233,276	244,613	234,041
Total financial revenue	9,047	9,744	9,819	9,926	9,885	9,518	10,194	10,947	10,011
Adjusted Net Income (Loss) before Taxes ¹	827	660	(81)	113	588	37	(330)	637	(457)
Net income (loss) before taxes	2,653	(3,801)	398	(492)	362	177	282	525	(2,604)
Net income (loss)	1,810	(3,030)	185	(437)	400	(118)	181	(870)	(701)
Adjusted Net Income (Loss) before Taxes per Common Share:									
Basic	\$0.038	\$0.031	\$(0.004)	\$0.005	\$0.027	\$0.002	\$(0.015)	\$0.029	\$(0.021)
Diluted	\$0.038	\$0.031	\$(0.004)	\$0.005	\$0.027	\$0.002	\$(0.015)	\$0.029	\$(0.021)
Net income (loss) per common share:									
Basic	\$0.084	\$(0.140)	\$0.009	\$(0.020)	\$0.019	\$(0.005)	\$0.008	\$(0.040)	\$(0.032)
Diluted	\$0.084	\$(0.140)	\$0.009	\$(0.020)	\$0.019	\$(0.005)	\$0.008	\$(0.040)	\$(0.032)
Loan Receivable Performance Measures: ²									
Net Portfolio Yield	16.68%	17.35%	17.38%	17.56%	17.60%	16.76%	17.48%	17.90%	17.11%
Credit Loss Rate	5.40%	6.17%	7.66%	7.72%	6.64%	6.51%	6.73%	6.48%	8.13%
Credit Spread Rate	11.28%	11.18%	9.72%	9.84%	10.96%	10.25%	10.75%	11.42%	8.98%
Delinquency Rate (over 30 days)	1.91%	5.55%	5.32%	6.15%	5.69%	5.46%	5.33%	5.19%	5.26%
Performance Measures: ²									
Adjusted Efficiency Ratio	29.03%	29.90%	28.26%	26.47%	27.73%	30.82%	35.76%	29.92%	29.34%
Leverage Ratio ⁴	5.77	6.12	6.24	6.19	6.20	6.25	6.36	6.54	6.73
Adjusted Return Pre-Tax on Adjusted Equity ³	8.75%	7.07%	(0.87%)	1.21%	6.33%	0.40%	(3.56%)	6.78%	(4.88%)
Ratios: ²									
Financial Expense Ratio	4.90%	4.82%	4.96%	4.98%	5.04%	5.03%	5.06%	5.03%	4.75%
Adjusted Operating Expense Ratio	4.84%	5.19%	4.92%	4.64%	4.88%	5.18%	6.25%	5.36%	5.02%
Adjusted Return Pre-Tax on Earning Assets	1.54%	1.17%	(0.16%)	0.22%	1.04%	0.07%	(0.57%)	1.04%	(0.78%)

¹ Definition for Adjusted Net Income before Taxes has been adjusted to exclude the strategic review expenses and Q1, Q2 and Q3 2020 have been adjusted accordingly.

² Percentages have been annualized except Efficiency Ratio and Delinquency Rate

³ Q1 2019 Adjusted Return on Adjusted Equity impacted by \$1.9M income tax recovery

⁴ Definition for Leverage Ratio has been adjusted to use Adjusted Equity which reflects management's view of the leverage of the Company

Asset Review

Finance Receivables

Finance receivables decreased by \$13.9M from \$229.0M at March 31, 2020 to \$215.1M at the end of the current period.

The Company originates finance receivables from credit applications submitted by approved dealers. All finance receivables are installment loan obligations with a fixed interest rate and term. All finance receivables are secured by motor vehicle collateral and are registered with the applicable provincial personal property registry.

The Company posted Originations for the period of \$7.5M, a 74.74% decrease from \$29.8M in the comparable period. This decrease is primarily due to the impact of the COVID-19 pandemic and the government ordered lockdowns which closed many dealerships and kept people in their homes. Additionally, the Company imposed internal restrictions on credit quality.

	As at			
	Jun 30, 2020		Mar 31, 2020	
(\$,000's)				
Finance receivables - securitized	166,479	77.41%	169,938	74.22%
Finance receivables - securitized (over-collateralization) ¹	22,332	10.38%	23,442	10.24%
Finance receivables - owned	26,258	12.21%	35,579	15.54%
Total	215,069	100.00%	228,959	100.00%

¹ Additional finance receivable collateral is provided as over-collateralization security to some securitizers.

Average loan receivables during the quarter decreased 3.4% to \$217.0M from \$224.6M in the comparable quarter. The decline can be primarily attributed to extremely low origination volumes due to the impact of the COVID-19 pandemic.

Cash Holdback and Over-Collateralization in Finance Receivables Securitized

When securitizing finance receivables, finance receivable over-collateralization is used. In some cases, this is used in combination with cash holdback in order to protect against the risk of prepayment and credit losses. The securitizers have recourse to draw down on the cash holdback balance held by the securitizers in the event of individual finance receivables default or prepayment. The amount of cash holdback is determined at the time of sale based on average loan terms, credit grades, and finance receivable over-collateralization. Utilizing an over-collateralization component allows for a lower level of the cash holdback. This reduces the Company's financial expense.

At period end, the total cash holdback was \$18.0M compared to \$18.8M at the prior year end. During the period, the Company received cash holdback releases of \$2.1M compared to \$1.2M in the comparable period.

Funds in the cash holdback are restricted cash as they are subject to a number of predetermined formulas and financial covenants. Cash releases increase the Company's working capital position.

The cash holdback and over-collateralization is the Company's theoretical maximum exposure to credit losses on securitized finance receivables. However, management is of the opinion that in typical circumstances the entirety of the credit losses will be borne by the Company.

Each of the Company's securitization facilities feature loan over-collateralization. The ratio of over-collateralization is between 5% and 20%, resulting in a fraction of the finance receivables payment stream being securitized. As payments are collected from borrowers, the Company is obligated to remit a portion of each payment to the securitizer. The remaining collected payments are retained by the Company.

In the event that the Company breached its facility covenants, or if the cash holdback fell below the required percentage (applicable for facilities which have a requirement for cash holdback) of the total debt in the securitization facility, the Company

would be required to remit the borrowers' entire monthly payment (100%) to the securitizer. Under this scenario, the Company's share of each borrower's payment would be deposited into a cash holdback account until the facility default is resolved.

The following table shows the effect that the total cash holdback has on the securitized debt.

	As at	
	Jun 30, 2020	Mar 31, 2020
(\$,000's)		
Total securitized debt	188,757	196,364
Total cash holdback	(18,032)	(18,797)
Securitized debt	170,725	177,567

Deferred Income Tax Asset

The Company's Deferred Income Tax Asset consists primarily of the temporary timing difference of the loan loss provision. Taxable income is calculated using actual loan losses and does not consider provisioning.

Provision for Impairment

The provision for impairment does not impact the ultimate net charge-off rate of the Company's finance receivable portfolio, which is driven by borrowers' credit profile and behavior. The Company will continue to write off loans when they either exceed 120 days or are deemed to be otherwise uncollectable. The provision for impairment only changes the timing of the recognition of loan losses. Likewise, the cash flows used in and generated by the Company's finance receivables are not impacted by the provision for impairment as any change in the estimated allowance for loan losses is a non-cash item.

The provision for impairment and ultimate carrying value of finance receivables, are not a reflection of the actual economic value of the loan portfolio, but rather, a calculation of the acquisition cost minus future expected losses with no recognition of inherent value or future revenue of the loan portfolio.

Determining the provision for impairment required overlaying the COVID-19 effects and the related factors such as: the duration of the lock-down conditions, the effectiveness and duration of government relief programs, amongst other factors – are especially uncertain. As the COVID-19 pandemic is a rapidly evolving situation, the scenarios applied, and results obtained could be especially susceptible to volatility.

	For the three months ended	
	Jun 30, 2020	Jun 30, 2019
(\$,000's)		
Credit losses net of recoveries for the period	2,639	3,246
Repossession and recovery costs for the period	295	483
Provision for impairment and credit losses for the period	(1,590)	(3,921)
Decrease (increase) in provision for impairment	1,344	(192)

The recovery in the current period is mainly due to the shrinking book size, the favourable movement of the receivables and the extremely low delinquency at the end of the period. Accounts that currently have a modification are classified as Stage 2 until they prove their ability to make full periodic payments.

Financial Capacity, Liability, and Liquidity Review

Rifco's Origination and Servicing Platform is its most valuable asset. The ability to leverage this Platform requires the financial capacity to employ appropriately priced and structured funding.

To fund the origination of finance receivables, the Company uses two bank borrowing facilities of \$22.5M and three securitization facilities totaling \$137.5M. The Company's combined credit facilities total \$160.0M of which there was \$68.1M in remaining capacity at period end.

Facility Availability Summary

As at Jun 30, 2020				
	Limit	Utilized	Available	Renewal Date
(\$,000's)				
Bank Borrowing - Connect First Credit Union Ltd.	2,500	-	2,500	Non-Expiring
Bank Borrowing - Canadian Schedule 1 Chartered Bank	20,000	4	19,996	29-Jan-21
Securitization - Securcor Trust ¹	50,498	50,498	-	31-Jul-20
Securitization - Connect First Credit Union Ltd. ²	47,500	39,513	7,987	Non-Expiring
Securitization - Canadian Schedule 1 Chartered Bank	40,000	2,357	37,643	29-Jan-21
Total active facilities	160,498	92,372	68,126	
Non-readvanceable facilities ³	110,320	110,320	-	
Total	270,818	202,692	68,126	

¹ Calculated as the sum of Tranches received, does not include repayments, and does not equal Securitized Debt. A renewal of the facility, received on July 13, 2020, (note 15) extended the renewal date to July 31, 2021 with a new limit of \$0.05M and similar terms.

² Revolving Securitization Facility

³ Reported as the Securitized Debt that is now removed from facility utilization. Amounts are not readvanceable.

The Company manages its liquidity and capital resources by utilizing financial leverage through a diversified and balanced approach. The Company's ability to access funding at competitive rates through various economic cycles, enables it to maintain necessary liquidity and is an important condition to future success.

The Company's primary sources of liquidity are (i) cash flows from operations, (ii) bank borrowing, (iii) securitization, (iv) unsecured debentures (v) term debt, and (vi) equity. The Company's primary use of cash is the funding of finance receivables and the funding of working capital.

In order to maintain access to liquidity from external sources, certain financial covenants must be maintained. From time to time, and typically at facility renewal, these covenants are subject to negotiation and revision.

Rifco's increased loan loss provision in quarter four of fiscal 2020 created a covenant violation with its funders relating to EBITDA, despite being a non-cash forward-looking estimate. Subsequent to period end (note 15 of the consolidated interim financial statements), a renewal of the facility of comparable size and terms was obtained. The facility no longer has an EBITDA covenant. The Company is in compliance with all covenants under the new facility.

Total Debt to Tangible Net Worth Ratio	As at	
	Jun 30, 2020	Mar 31, 2020
No greater than 10.0x		
(\$,000's except ratios)		
Total Debt	179,853	189,113
Tangible Net Worth	39,058	37,200
Total Debt to Tangible Net Worth Ratio	4.60	5.08

¹ See the section "Description of Non-IFRS Measures" for these definitions

Bank Borrowing

Bank borrowings is comprised of two credit facilities.

The Company has a revolving credit facility with Connect First Credit Union Ltd. of \$2.5M. The Company has provided a general security agreement covering all Company assets that is subordinated to the registered senior debt holders. The facility does not have any expiry date and is due on demand. The amount drawn on this facility at period end was Nil.

The Company obtained a revolving credit facility with a Canadian Schedule I Chartered Bank for \$20.0M effective January 29, 2020. This facility functions as a warehouse facility and finances the capital cost of an originated loan less one month's payment for up to 90 days. After 90 days, the Company must either securitize the loan with the Canadian Schedule I Chartered Bank or another approved financial institution. The facility has a January 29, 2021 renewal date. The amount drawn on this facility at period end was \$0.0M.

Unsecured Debentures

The Company issues unsecured debentures. Unsecured debentures allow Rifco the right to redeem the debenture in the last year of the agreement without penalty. The unsecured debenture holders do not have early retraction rights and have no right to convert into common shares. All unsecured debentures allow Rifco certain rights to redeem the debentures upon a change of control of the Company. The unsecured debentures have an asset coverage covenant. Non-compliance with this covenant could result in the debenture holders declaring an event of default and requiring all amounts outstanding to be immediately due and payable. The Company was compliant for the reporting period. The unsecured debentures are non-retractable with maturity dates that vary between August 2020 and February 2025. The Company has been successful in renewing or replacing maturing unsecured debentures in the past.

Unsecured debentures issued and outstanding remained consistent at \$11.5M during the period with no purchases or redemptions.

Securitization Facilities

The Company maintains securitization facilities with Securcor Trust and a Canadian Schedule I Charter Bank. The securitization debt with Securcor Trust and a Canadian Schedule I Charter Bank are annual committed facilities and future renewals are independent of previous facilities. The current annual commitment of the Securcor Trust facility is \$50M and was increased to \$50.5M. An early renewal of the facility was obtained on July 13, 2020 with consistent size and terms.

The Company's securitization facility with a Canadian Schedule I Charter Bank facility had \$2.4M utilization at period end. This facility has an annual expected utilization of \$40.0M and a renewal date of January 29, 2021.

The securitization facility with Securcor Trust is subject to certain covenants. These covenants include a maximum debt to tangible net worth ratio, a minimum tangible net worth covenant and maximum delinquency and credit loss ratios. Non-compliance with any of these covenants could result in the securitizer declaring an event of default and restricting the Company from selling finance receivables into the facility, receiving future releases from the cash holdback or be forced to remit the full payment stream from over collateralized loans.

As at June 30, 2020 and March 31, 2020 and throughout the current period, the Company was not in compliance with its EBITDA covenant with respect to securitization debt due to the significant increase in loan loss provisioning in anticipation of the impact of COVID-19. Subsequent to period end (note 15), a renewal of the facility was obtained. The facility no longer has an EBITDA covenant. The new covenants were applied retroactively to March 31, 2020. The Company is in compliance with all covenants under the new facility.

The Company maintains a revolving \$47.5M securitization facility with Connect First Credit Union Ltd. The securitization facility includes three additional Alberta Credit Unions, with Connect First Credit Union Ltd. The facility has no expiry date. The facility has a fixed limit of \$47.5M and was utilized to \$39.5M at June 30, 2020.

The Company regularly securitizes loans in order to free up bank borrowing capacity, increase working capital and fix funding rates and terms.

Management determines securitization transaction levels by weighing a number of factors, some of which are as follows:

- Growth rate of originations
- Management of key financial ratios
- Securitization pricing in context of other financing alternatives

If required, the Company's liquidity can be positively impacted by securitizing owned finance receivables. Owned finance receivables have decreased by \$9.3M to \$26.3M at June 30, 2020 from \$35.6M at March 31, 2020. Securitization of finance receivables would typically contribute net cash proceeds at the time of the transaction.

The Company originated \$7.5M in finance receivables in the period and securitized \$15.7M in loan principal representing 208.1% of originations.

The Company is in regular contact with all of its funders and remains optimistic regarding the availability of bank borrowing facilities and securitized facilities through the current fiscal period and beyond. The Company manages origination rates, credit facilities, and Net Financing Margin in order to maximize liquidity and maintain acceptable profitability. The financial expense rates and credit facility limits currently being received are expected to allow for profitable growth.

Cash flow measurements

The following tables contain non-IFRS measures and therefore should not be considered, in isolation or as a substitute for measures prepared and presented in accordance with IFRS.

Modified Funds Flow from Operations

	For the three months ended	
	Jun 30, 2020	Jun 30, 2019
(\$,000's except per share)		
Net cash flows from operating activities	12,695	(1,327)
Funds advanced on finance receivables	7,532	29,814
Principal collections of finance receivables	(18,783)	(25,001)
Credit losses net of recoveries	(2,639)	(3,246)
Income taxes received	-	-
Origination costs and discounts - net	604	1,311
Other receivables, payables and prepaid expenses	2,625	471
Modified Funds Flow From Operations	2,034	2,022
Weighted average number of common shares	21,597	21,597
Modified Funds Flow From Operations per share	\$ 0.09	\$ 0.09

The Modified Funds Flow from Operations table provides useful information as it is not directly impacted by variability in the level of loan Originations. Modified Funds Flow from Operations represents cash generation for the period excluding activities relating to the finance receivables balance.

Transaction costs paid and amortized have been reclassified from operating activities section to the financing activities section and consolidated into the repayments of the applicable borrowings and debt.

Modified Funds Flow from Operations was \$2.0M in the current period, a 0.59% decrease from \$2.0M in the comparative period. Modified Funds Flow from Operations of \$0.09 per share for the period, consistent with \$0.09 per share in the comparative period.

Equity

	As at	
	Jun 30, 2020	Mar 31, 2020
(\$,000's except per share)		
Adjusted Equity	38,311	37,321
Less: Provision for impairment - after tax ¹	10,407	11,263
Equity	27,904	26,058
Shares outstanding	21,597	21,597
Adjusted Book Value per Share	\$1.77	\$1.73
Book value per share	\$1.29	\$1.21

¹ Current weighted average tax rate of 26% assumed constant for life of provision for impairment.

Equity increased to \$27.9M from \$26.1M at March 31, 2020. Adjusted Equity decreased by \$1.0M to \$38.3M from \$37.3M. Adjusted Book Value Per Share increased to \$1.77 from \$1.73 at March 31, 2020.

Leverage Measurements

	As at	
	Jun 30, 2020	Mar 31, 2020
(\$,000's except ratio)		
Total assets	220,871	228,328
Adjusted Equity	38,311	37,321
Leverage Ratio	5.77	6.12

The Leverage Ratio has decreased from 6.12 at year end to 5.77 at period end. Part of the decrease is due to the decrease in Finance receivables – net.

Contractual Obligations

The following table sets forth short and long-term obligations as at period end and the timing of future payments under those obligations. The obligations include the operating leases for premises, unsecured debentures, securitized debt, and software hosting agreements.

The lease liability consists of premises lease commitments. Penalties would be incurred if early termination was required.

	Payments due by period				
	Less than 1				Total
	year	1 to 3 years	4 to 5 years	Over 5 years	
(\$,000's)					
Securitization debt - undiscounted ¹	51,765	115,938	24,620	1,152	193,475
Unsecured debentures ²	4,565	6,325	2,676	-	13,566
Lease liability ³	254	531	615	536	1,936
Purchase obligations ⁴	176	-	-	-	176
Total contractual obligations	56,760	122,794	27,911	1,688	209,153

¹ Securitization debt is presented as the total stream of payments less the offset of the cash holdback released in the corresponding year. No provisions have been made for credit losses or loan prepayments.

² Unsecured debentures – repayments of principal and future interest

³ Lease liabilities is presented as total stream of payments.

⁴ Purchase obligations – an agreement to purchase goods or services that is enforceable and legally binding to the Company. The Company's obligations are for its software agreements.

Management and Board of Directors Compensation

As at June 30, 2020, the Company had four executive officers that receive regular employment income (including bonuses). The total amount paid to the four executive officers during the period was \$0.2M which is consistent with the \$0.2M paid in the comparative period. Executive officers also receive certain approved itemized expense reimbursement.

The Company has six directors, five of which are independent. Each director, other than the CEO, receives an annual retainer of \$13,333 and an additional \$3,333 for Chairman of the Board and \$2,000 for Committee Chairman positions held. Non-management directors receive meeting fees of \$500 per day or \$250 per day for virtual meetings and reimbursement of normal travel expenses. The fees and non-cash stock based compensation paid to independent directors in the period was \$0.0M compared to \$0.1M in the comparable period, in addition to normal itemized expense reimbursement.

The CEO is a director but does not receive any additional compensation for services rendered in such capacity.

Related Party Balances and Transactions

During the quarter, related parties were holders of unsecured debentures in the Company. The terms offered to related parties for the unsecured debentures are identical to those offered to non-related debenture holders.

At period end, the total debentures held by related parties was \$3.0M (March 31, 2020 - \$3.0M). None of the related parties are officers or directors. The related parties are comprised of relatives of certain officers and employees of the Company who currently hold \$1.7M (March 31, 2020 - \$1.7M) in debentures with varying terms. In addition, \$1.3M (March 31, 2020 - \$1.3M) in debentures with varying terms are held by relatives and companies related to a non-management insider. These transactions are in the normal course of business and consideration established and agreed to by the related parties is at arm's length. Total interest paid to related parties in the period was \$0.1M (June 30, 2019 - \$0.1M).

	As at (Except Interest Paid)					
	Jun 30, 2020		Mar 31, 2020		Jun 30, 2019	
	Unsecured debenture balance	Interest Paid Quarter	Unsecured debenture balance	Interest Paid Year	Unsecured debenture balance	Interest Paid Quarter
(\$,000's)						
Relatives of the Chief Financial Officer	100	2	100	11	100	3
Relatives of the Chief Marketing Officer	565	11	565	51	565	18
Relatives of the Chief Credit Officer	300	5	300	25	250	7
Relatives of Director	745	16	745	54	480	10
Large Shareholder and Relatives	1,265	25	1,265	106	1,265	31
Total	2,975	59	2,975	247	2,660	69

Risk Factors and Management

In addition to the other information contained in the Management's Discussion and Analysis, shareholders and prospective investors should give careful consideration to the following factors.

General

There are trends and factors that may be beyond management's control which affect the Company's operations and business. Such trends and factors include adverse changes in the conditions in the specific markets for Rifco products and services, the conditions in the broader market for vehicle and consumer financing and the conditions in the domestic or global economy generally. Although the Company's performance is affected by the general condition of the economy, not all of its service areas are affected equally. It is not possible for management to accurately predict economic fluctuations and the impact of such fluctuations on the Company's performance.

Consumer Protection Laws and Government Regulations Risk

Consumer protection legislation specifically targeting high rate lenders is being introduced and/or being signed into law in various jurisdictions across Canada. Management is actively monitoring proposed and effective legislation, as well as participating in feedback exercises, primarily through its legal advisors and trade associations. Any legislation currently proposed is not expected to materially impact the Company's operations. Numerous consumer protection laws and related regulations impose substantial requirements upon lenders involved in consumer finance. Also, federal and provincial laws impose restrictions on consumer transactions and require contract disclosures relating to the cost of borrowing and other matters. These requirements impose specific statutory liabilities upon creditors who fail to comply with their provisions. Courts have applied general equitable principles to secured parties pursuing repossession or litigation involving deficiency balances. These equitable principles may have the effect of relieving an obligor from some or all of the legal consequences of default.

Rifco currently operates in an unregulated environment with regards to capital requirements. However, the Criminal Code of Canada imposes a restriction on the cost of borrowing in any lending transaction of 60%. The application of capital requirements or a reduction in the maximum cost of borrowing could impact the Company's ability to operate profitably.

Lending Risk

Rifco's finance receivables consist primarily of non-traditional loans to borrowers who may have had previous financial difficulties or may not yet have a sufficient credit history. These are borrowers that cannot meet the credit standards required by traditional lenders. There is a higher degree of risk associated with these borrowers. For this reason Rifco charges higher interest rates and expects to experience higher levels of delinquencies and credit losses than traditional lenders. Rifco cannot guarantee that delinquency and credit loss levels will correspond with historical levels experienced. There is risk that Delinquency Rates and Credit Loss Rates could increase significantly.

Rifco maintains a uniform set of credit standards and a Credit Model to support the credit approval process. Rifco utilizes risk-based pricing through its pricing matrix system to accurately reflect increasing levels of risk. Many applications are approved with a significant number of conditions and many contracts are not funded due to the borrower's inability to comply with approval conditions.

Rifco maintains a proactive position on collection of its finance receivables. The Company's systems collect payments electronically which provides for quick notification of delinquencies. Delinquent borrowers are normally contacted on the same day the Company learns that a payment has not cleared their account. Rifco reports to both credit reporting agencies in order to provide customers with additional motivation to make timely payments.

For each finance receivable granted, Rifco obtains a registered charge against the collateral through the Personal Property Security Acts (PPSA) in the applicable province. Any failure to obtain such a registration as contemplated in the PPSA may result in not perfecting a lien/security interest position in the related financed vehicle and may jeopardize the Company's ability to realize on the collateral.

In addition to the payment performance of the obligor, certain factors may affect the ability to recoup the full amount due on a finance receivable include:

- Depreciation, damage, or loss of any financed vehicle.
- Insufficient or no insurance coverage being maintained.
- Fraud or forgery by the persons financing their vehicle.
- Fraud by the dealer offering Rifco financing.
- Priority liens on financed vehicles.
- The application of federal and provincial bankruptcy and insolvency laws.
- Federal or provincial laws may prohibit, limit, or delay repossession and sale of the vehicles to recover losses on defaulted finance receivables, as well as limit Rifco's right to sue for any deficiency.

The lockdowns associated with the COVID-19 pandemic have significantly impacted automobile sales and have therefore decreased Rifco loan originations with the most noticeable impact beginning in April. The current COVID-19 pandemic and associated lock-downs could also foreseeably impact the timing and values obtained in vehicle liquidation.

Liquidity Risk

Liquidity risk is the risk that the Company's financial condition is adversely affected by an inability to meet funding obligations and support its business growth. The Company manages its capital to maintain its ability to continue as a going concern and to provide adequate returns to shareholders. The capital structure of the Company consists of external debt and shareholders' equity, which comprises issued capital, contributed surplus and retained earnings.

The Company manages its capital structure and makes adjustments to it in light of economic conditions. The Company, upon approval from its Board of Directors, will balance its overall capital structure through the issuance of unsecured debentures, increasing or decreasing debt or by undertaking other activities, such as new share issuances, as deemed appropriate under the specific circumstances. The Company's liquidity and funding strategies and objectives have not changed significantly from the prior year.

The Company's bank borrowing facility and securitization facilities must be negotiated and renewed on a periodic basis. If the Company were unable to renew these facilities, on acceptable terms, when they became due, there could be a material adverse effect on the Company's financial condition, liquidity, and results of operations.

The unsecured debentures have an asset coverage covenant. Non-compliance with this covenant could result in the debenture holders declaring an event of default and requiring all amounts outstanding to be immediately due and payable.

The Securcor Trust securitization facility is subject to certain covenants. These covenants include a minimum EBITDA interest coverage ratio (removed in the renewal obtained on July 13, 2020), a minimum net worth ratio, a maximum debt to tangible net worth ratio and a maximum delinquency and Credit Loss Rate. Non-compliance with any of these covenants could restrict the Company from selling finance receivables into the trust, receiving future releases from the cash holdback or be forced to remit the full payment stream from over collateralized loans.

The Canadian Schedule 1 Chartered Bank facility is subject to certain covenants. These covenants include a minimum net worth, and a maximum delinquency and Credit Loss Rate. Non-compliance with any of these covenants could restrict the Company from selling finance receivables into the trust, receiving future releases from the cash holdback or be forced to remit the full payment stream from over collateralized loans.

Should the Company default on any of its facilities or on its unsecured debentures, there could be a material adverse effect on the Company's financial condition, liquidity, and results of operations.

Competition Risk

Vehicle purchase financing is a highly competitive market place. Some of the companies that compete in this market place on a national level often have significantly more financial, technical and human resources than Rifco. They may have solid reputations with dealers, debt providers, and greater market experience. Competitors are sometimes considerably larger and may be funded at a lower cost than Rifco can currently obtain.

Personnel Risk

Certain Rifco employees are important to its continued success. Senior executive management is not governed by management contracts. If any of these persons would be unable or unwilling to continue in their employment with the Company there could be a material adverse effect on delinquency, default, credit loss rates, originations, and financial results.

Technology Risk

Rifco is dependent upon the successful and uninterrupted functioning of its computer, internet, and data processing systems. The failure of these systems could interrupt operations or materially impact management's ability to originate and service customer accounts. If sustained or repeated, a system failure could negatively affect financial results.

Although Rifco has an extensive disaster recovery plan, which includes:

- Routinely backing up key software applications.
- Databases and hardware are subject to strict security controls.
- Off-site data backup storage with remote facility set up capabilities.

Unforeseen information loss to the Company could occur.

Economic Conditions Risk

Rifco is subject to changes in general economic conditions that are beyond its control. During times of economic slowdown or recession Rifco would generally expect to see higher delinquencies, defaults, repossessions, and credit losses which could result in the following:

- Decreased consumer demand.
- Reduced returns on repossessed vehicles.
- Delayed timing on repossession sales.
- Increase in collection staff to handle higher delinquency.
- Increased operating expenses with potentially no revenue increase.
- Sustained poor economic conditions could affect the liquidity of the Company.

Interest Rate Risk

Although, Rifco's interest rate risk has declined due to its financing strategy of matched funding through securitizations with fixed rates and locked in terms for unsecured debentures, Rifco does maintain minimal bank borrowing with variable rates.

An increase in interest rates would have an effect on Net Financing Margin through the pricing of securitizations at the time of sale. Generally, an increased rate environment would negatively affect Rifco's business as market conditions may limit the Company's ability to increase rates charged. Marginal interest rates could rise to the point where the Company's business model could be stressed.

Dealer Risk

Each dealer is required to sign an agreement outlining the terms of conduct required to enable them to process applications to Rifco. There is no recourse against a dealer for non-performance by the obligor. Rifco maintains a dealer network in all provinces except Quebec. Management monitors portfolio originations, delinquencies and credit losses by dealer on a regular basis. Ongoing negative trends or an indication of misrepresentation by a dealer will result in the relationship being terminated. There is no guarantee that the dealer network will continue to generate referrals at the current rate.

Environmental Risk

Rifco and its activities have no direct significant impact on the environment.

Description of Non-IFRS Measures

Throughout this MD&A, management uses the following terms and ratios not found in IFRS and which do not have a standardized meaning under IFRS and are unlikely to be comparable to similar measures presented by other issuers, and therefore require definition. Management uses these measures to evaluate performance of the Company. These non-IFRS measures and additional information should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS.

Adjusted Book Value Per Share – Adjusted Equity divided by the total number of issued and outstanding common shares.

Adjusted Efficiency Ratio – Adjusted Operating Expenses divided by financial revenue reported as an annualized percentage.

Adjusted Equity – Shareholders equity plus after tax provision for impairment.

Adjusted Net Income Before Taxes – Income before taxes adjusted for non-cash change in provision for impairment and expenses related to the Strategic review process.

Adjusted Net Financial Income Before Operating Expenses – Net financial income before operating expenses adjusted for non-cash change in provision for impairment.

Adjusted Net Income Before Tax Per Common Share – Adjusted Net Income Before Taxes divided by average common shares outstanding.

Adjusted Operating Expenses – Operating expenses less expenses associated with the Strategic review process

Adjusted Operating Expense Ratio – Adjusted Operating Expenses as a percentage of average loan receivables.

Adjusted Return Pre-Tax on Adjusted Equity – Adjusted Net Income Before Taxes as a percent of average Adjusted Equity.

Adjusted Return Pre-Tax on Earning Assets – Adjusted Net Income Before Taxes as a percent of average loan receivables.

Modified Funds Flow from Operations – Includes cash generation for the period excluding activities relating to finance receivables advanced and collected, origination costs, income taxes and others shown on statement of cash flows in the financial statements.

Modified Funds Flow from Operations Per Share – Modified Funds Flow from Operations divided by the average number of issued and outstanding common shares.

Glossary of Other Terms and Measures

Contract Interest Rate – The implicit interest rate that is utilized to calculate the borrower’s regularly schedule payment.

Credit Loss Rate – The total of all credit losses, including all repossession and recovery expenses for the period divided into the average loan receivables, expressed as an annualized percentage.

Credit Spread – Total financial revenue less total credit losses.

Credit Spread Rate – Net Portfolio Yield less Credit Loss Rate.

Credit Model – The policies and processes that are followed in order to adjudicate credit applications with the goal of predictable credit losses and attractive Return on Earning Assets.

Delinquency Rate – Delinquent finance receivables divided by the total finance receivables expressed as a percentage.

Financial Expense Ratio – Financial expenses for the period as a percentage of average loan receivables, annualized.

Gross Portfolio Yield – The sum of interest income, discount income and fee income divided by average loan receivables reported as an annualized percentage.

Gross Financial Revenue – Financial revenue plus amortization of origination costs.

Leverage Ratio – Assets divided by Adjusted Equity. This is an important industry standard measurement that can be used to compare Companies and an increasing trend to a higher Leverage Ratio could indicate increasing risk.

Net Financing Margin - Net financing income before impairment divided by average finance receivables reported as an annualized percentage.

Net Portfolio Yield – Financial revenue divided by average loan receivables reported as an annualized percentage.

Operating Expense Ratio – Total operating expenses divided by average finance receivables reported as an annualized percentage.

Platform (Origination and Servicing Platform) – The proprietary systems and processes used to originate and service finance receivables with predictable credit performance. Also see Credit Model.

Tangible Net Worth – Total equity less any loss reserve shortfall

Total Debt – Total bank debt, accounts payable and accruals, income taxes payable and securitization debt.

Rifco Inc.

Condensed Consolidated Interim Financial Statements (unaudited)

For the three months ended June 30, 2020 and 2019

Rifco Inc.

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For the three months ended June 30, 2020 and 2019

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Rifco Inc.

Consolidated Interim Statements of Financial Position (unaudited)

(In thousands of Canadian dollars)

As At

	Notes	June 30, 2020 \$	March 31, 2020 \$
ASSETS			
Cash	13	10,426	6,039
Settlement receivable	14,15	1,500	-
Finance receivables - net	3, 7, 13	204,704	217,326
Other receivables and prepaid expenses		449	619
Income taxes receivable		-	3
Property and equipment		580	610
Right of use asset		1,077	1,117
Software		199	239
Deferred income tax asset	4	1,936	2,375
Total Assets		220,871	228,328
LIABILITIES AND EQUITY			
Accounts payable and accruals	8	8,723	10,163
Income taxes payable		402	-
Bank borrowings	5, 8, 13	4	1,384
Unsecured debentures	6, 8, 12, 13	11,472	11,471
Securitization debt	7, 8, 13	170,725	177,567
Lease liabilities	8	1,641	1,685
Total Liabilities		192,967	202,270
Equity			
Share capital	9	7,614	7,614
Contributed surplus	9	4,120	4,084
Retained earnings		16,170	14,360
Total Equity		27,904	26,058
Total Liabilities and Equity		220,871	228,328

Subsequent events 14, 15

The accompanying notes are an integral part of these consolidated interim financial statements.

Rifco Inc.**Consolidated Interim Statements of Comprehensive Income (unaudited)**

(In thousands of Canadian dollars)

For the three month periods ended June 30, 2020 and 2019

	Notes	June 30, 2020 \$	June 30, 2019 \$
Financial revenue		9,047	9,885
Financial expense		2,660	2,827
Net financial income before impairment and credit losses		6,387	7,058
Provision for impairment and credit losses	3	1,590	3,921
Net financial income before operating expenses		4,797	3,137
Operating expenses			
Wages and benefits	12	2,001	1,939
Professional fees		43	50
Office and general	11	436	543
Stock based compensation	9, 12	36	75
Depreciation and amortization		110	134
Strategic review process	14	(482)	34
Total operating expenses		2,144	2,775
Net income before taxes		2,653	362
Current income tax expense	4	(405)	-
Deferred income tax (expense) recovery	4	(438)	38
Total income tax (expense) recovery		(843)	38
Net income and comprehensive income for the period attributable to equity holders		1,810	400
Net earnings per common share			
Basic	10	\$0.084	\$0.019
Diluted	10	\$0.084	\$0.019

The accompanying notes are an integral part of these consolidated interim financial statements.

Rifco Inc.
Consolidated Interim Statements of Changes in Equity (unaudited)

(In thousands of Canadian dollars)

		Share Capital	Contributed Surplus	Retained Earnings	Total Equity
For the three months ended June 30, 2019	Notes	\$	\$	\$	\$
As at March 31, 2019		7,614	3,868	17,242	28,724
Net income and comprehensive income for the period		-	-	400	400
Stock based compensation	9	-	75	-	75
As at June 30, 2019		7,614	3,943	17,642	29,199

		Share Capital	Contributed Surplus	Retained Earnings	Total Equity
For the three months ended June 30, 2020	Notes	\$	\$	\$	\$
As at March 31, 2020		7,614	4,084	14,360	26,058
Net income and comprehensive income for the period		-	-	1,810	1,810
Stock based compensation	9	-	36	-	36
As at June 30, 2020		7,614	4,120	16,170	27,904

The accompanying notes are an integral part of these consolidated interim financial statements.

Rifco Inc.**Consolidated Interim Statements of Cash Flows (unaudited)**

(In thousands of Canadian dollars)

For the three months periods ended June 30, 2020 and 2019

Notes	June 30, 2020 \$	June 30, 2019 \$
Operating activities		
Net income and comprehensive income for the period attributable to equity holders	1,810	400
Adjustments for:		
Depreciation and amortization	110	134
(Decrease) increase in provision for impairment	3 (1,344)	193
Stock based compensation	9, 12 36	75
Income tax expense (recovery)	4 843	(38)
Financial expense	2,660	2,827
Interest paid	(2,803)	(2,407)
Financing costs	(35)	(83)
Amortization of origination and financing costs	757	921
Cash flows from operating activities before the following:	2,034	2,022
Funds advanced on finance receivables	(7,532)	(29,814)
Principal collections of finance receivables	18,783	25,001
Credit losses net of recoveries	3 2,639	3,246
Origination costs and discounts - net	(604)	(1,311)
Other receivables, payables and prepaid expenses	(2,625)	(471)
Net cash flows from operating activities	12,695	(1,327)
Investing activity		
Net cash flows used in investing activities	-	-
Financing activities		
Repayments of bank borrowings	5 (1,431)	(28,958)
Net advances from bank borrowings	5 43	22,484
Repayments of unsecured debentures	6 -	(1,450)
Advances from unsecured debentures	6 -	1,225
Repayments of term debt	-	(1,366)
Repayments of securitization debt	7 (23,656)	(25,553)
Advances from securitization debt	7 16,780	33,848
Repayments of lease liability	(44)	(33)
Net cash flows used in financing activities	(8,308)	197
Increase in cash	4,387	(1,130)
Cash, beginning of period	6,039	3,204
Cash, end of the period	10,426	2,074

The accompanying notes are an integral part of these consolidated interim financial statements.

Rifco Inc.

Notes to the Consolidated Interim Financial Statements

1. Incorporation and operations

Rifco Inc. (“Rifco” or the “Company”) operating through its wholly owned subsidiary Rifco National Auto Finance Corporation is engaged in vehicle financing. The Company shares are traded on the TSX Venture Exchange under the symbol “RFC”. The Company currently provides non-traditional vehicle financing to motorists through a network of select new and used vehicle retailers. The Company operates in all provinces in Canada except Quebec. The Company, and its subsidiary, are incorporated under the laws of Alberta. The Company’s registered office is Suite 702, 4909 49 Street, Red Deer, Alberta, T4N 1V1.

2. Basis of preparation

Statement of compliance

The unaudited Condensed Consolidated Interim Financial Statements (Interim Financial Statements) of the Company have been prepared in compliance with International Accounting Standards (“IAS”) 34 Interim Financial Reporting (“IAS 34”) as issued by the International Accounting Standards Board (“IASB”) and adopted by the Chartered Professional Accountants of Canada (“CPA”). Accordingly, certain information and footnote disclosure normally included in the annual financial statements prepared in accordance with International Financial Reporting Standards (“IFRS”) have been omitted or condensed and, therefore, these Interim Financial Statements should be read in conjunction with the annual audited financial statements for the fiscal year ended March 31, 2020.

These Interim Financial Statements for the for the three months ended June 30, 2020 and 2019 were approved and authorized for issue by the Board of Directors on August 18, 2020.

Basis of presentation

These Interim Financial Statements include the financial information of Rifco Inc., Rifco National Auto Finance Corporation, a 100% owned subsidiary and Rifco Trust, a special-purpose, bankruptcy-remote charitable trust, set up for financing of receivables, where Rifco maintains control over the servicing of the receivables and retains financial interest in the residual returns of the receivables.

These Interim Financial Statements are stated in Canadian dollars, which is the functional currency of the Company, and have been prepared on a historical cost basis, except for certain financial assets and liabilities which are measured at fair value.

Use of estimates and judgments

The preparation of the Interim Financial Statements in accordance with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise judgments, estimates and assumptions in applying the Company’s accounting policies and the reported amounts of assets, liabilities, equity, income and expenses. Actual results may differ from the estimates.

3. Finance receivables – net

Finance receivables - net consists of vehicle purchase loans, which generally have initial terms of 24 to 84 months with fixed rates of interest. The Company’s experience has shown that a portion of contracts will be paid in full prior to the loan maturity date. Accordingly, the maturities of finance receivables shown in the table below are not to be regarded as a forecast of future cash collections.

Rifco Inc.
Notes to the Consolidated Interim Financial Statements

Contractual loan payments, including principal and interest due under finance receivables in 12-month increments are as follows:

	June 30, 2020	March 31, 2020
(\$, 000's)		
Next 12 months	74,148	77,592
13 to 24 months	69,330	72,785
25 to 36 months	62,589	66,174
37 to 48 months	52,250	56,047
49 to 60 months	38,246	42,007
61 months and over	27,858	33,755
Gross finance receivables	324,421	348,360
Less unearned interest	(114,242)	(124,561)
Loan receivables	210,179	223,799
Accrued interest and fees	4,890	5,160
Finance receivables	215,069	228,959
Unamortized origination costs	5,469	5,860
Unamortized discounts	(1,958)	(2,273)
Less provision for impairment	(13,876)	(15,220)
Finance receivables - net	204,704	217,326

Gross finance receivables include all scheduled payments of principal and interest to be made by the customer. Finance receivables are secured by motor vehicle collateral and registered with the applicable provincial personal property registry.

The aging analysis of finance receivables is as follows:

	June 30, 2020		March 31, 2020	
(\$, 000's except %)				
Current	210,964	98.09%	216,242	94.45%
31 – 60 Days	2,120	0.99%	7,121	3.11%
61 – 90 Days	1,154	0.54%	3,425	1.50%
> 90 Days	831	0.38%	2,171	0.94%
Finance receivables	215,069	100.00%	228,959	100.00%

The following table outlines the internal credit grading at time of origination of loan receivables.

	June 30, 2020	March 31, 2020
(\$, 000's)		
Near-prime	186,929	198,786
Non-prime	23,250	25,013
Loan receivables	210,179	223,799

The Company sometimes modifies the terms of loans provided to customers due to renegotiations, or for distressed loans, with a view of maximizing recovery. Such modification activities include extended payment term arrangements, interest rate adjustments and payment forgiveness. Modification policies and practices are based on indicators or criteria which, in the judgement of management, indicate that payment will most likely continue. These policies are kept under continuous review. While in modification, the loans appear current and continues to accrue interest. Any loan that is currently under modification is classified as Stage 2 (under performing) or Stage 3 (credit impaired).

Rifco Inc.

Notes to the Consolidated Interim Financial Statements

As at June 30, 2020, there were \$5.0M (March 31, 2020 – \$10.3M) of finance receivables, constituting 2.31% (March 31, 2020 – 4.5%) of the total balance, that have been modified such that the cash flow of those loans has been significantly (>10%) impacted. Of the loans in permanent modification, 55.46% are in Stage 1 (March 31, 2020 – 77.02%).

The COVID-19 pandemic has required a significant variation from normal loan modification volumes. Management has authorized the use of existing payment arrangement programs designed to help a borrower transition from employment income, to government assistance and back to employment income by providing temporary partial and full deferrals of payments for up to three months. Management believes this program will provide the best net present value of payments result possible. While these COVID-19 payment arrangement options were available towards the very end of the 2020 fiscal year, only a nominal amount were granted prior to year end. The payment arrangements were largely granted in the current quarter. As of June 30, 2020, Rifco has provided COVID-19 related deferrals on 12.5% of its accounts. In general, these loan modifications do not have a significant impact (>10%) on the cash flow of the loan due to the short-term nature of these modifications.

A summary of the changes in provision for impairment by stage is as follows:

	Provision carrying amount			Total
	Stage 1 (performing)	Stage 2 (under performing)	Stage 3 (credit impaired)	
(\$, 000's)				
Provision for impairment as at March 31, 2019	7,712	632	2,763	11,107
Provision on loans originated, at time of origination	997	-	-	997
Change in provision for impairment after origination	(995)	47	143	(805)
Provision for impairment as at June 30, 2019	7,714	679	2,906	11,299
Provision for impairment as at March 31, 2020	10,423	1,000	3,797	15,220
Provision on loans originated, at time of origination	408	-	-	408
Change in provision for impairment after origination	(1,582)	1,261	(1,431)	(1,752)
Provision for impairment as at June 30, 2020	9,249	2,261	2,366	13,876

The breakdown of the provision for impairment and credit losses for the period is as follows:

	Three months ending	
	June 30, 2020	June 30, 2019
(\$, 000's)		
Provision for impairment at end of period	13,876	11,299
Provision for impairment at beginning of period	15,220	11,107
(Decrease) increase in provision for impairment	(1,344)	192
Credit losses net of recoveries for the period	2,639	3,246
Repossession and recovery costs for the period	295	483
Provision for impairment and credit losses for the period	1,590	3,921

As at March 31, 2020, the provision was increased due to the anticipated impact of the COVID-19 pandemic. In the current period, the decrease in the provision for impairment is largely due to the declining balance of the underlying finance receivables.

Rifco Inc.
Notes to the Consolidated Interim Financial Statements

An analysis of the changes in the classification of loan receivables is as follows:

	Loans Receivable			Total
	Stage 1 (performing)	Stage 2 (under performing)	Stage 3 (credit impaired)	
(\$, 000's)				
Balances as at March 31, 2019	211,751	8,183	4,486	224,420
Originated	108,326	-	-	108,326
Payments & other adjustments	(80,900)	(5,108)	(7,046)	(93,054)
Transfers to (from):				
Stage 1 (performing)	(32,659)	32,659	-	-
Stage 2 (under-performing)	1,953	(26,862)	24,909	-
Stage 3 (non-performing)	380	172	(552)	-
Charge offs (net of recoveries and cost)	-	-	(15,893)	(15,893)
Balances as at March 31, 2020	208,851	9,044	5,904	223,799
Originated	7,532	-	-	7,532
Payments & other adjustments	(15,404)	(538)	(2,276)	(18,218)
Transfers to (from):				
Stage 1 (performing)	(19,864)	19,864	-	-
Stage 2 (under-performing)	3,973	(8,521)	4,548	-
Stage 3 (non-performing)	521	917	(1,438)	-
Charge offs (net of recoveries and cost)	-	-	(2,934)	(2,934)
Loan receivables as at June 30, 2020	185,609	20,766	3,804	210,179

Charge offs are the principal value of loans charged off net of recoveries and associated costs. Loans over 120 days past due are reported as a credit loss against the provision for impairment balance.

4. Income taxes

Net deferred income tax assets are comprised of the following:

	June 30, 2020	March 31, 2020
(\$, 000's)		
Deferred income tax assets		
Provision for impairment	1,933	2,340
Loss carryforward	-	39
Other	127	142
	2,060	2,521
Deferred income tax liabilities		
Property and equipment	124	146
	124	146
Net deferred income tax asset	1,936	2,375

Rifco Inc.
Notes to the Consolidated Interim Financial Statements

Reconciliation between the tax expense and the accounting profit multiplied by the federal and provincial tax rates is as follows:

	June 30, 2020	June 30, 2019
(\$, 000's except %)		
Net income before taxes	2,653	362
Statutory income tax rate	25.00%	27.00%
Income tax expense	663	98
Adjustment relating to tax rate decrease	187	-
Non-deductible expenses for tax purposes	(7)	(136)
Total income tax expense (recovery)	843	(38)
Effective income tax rate	31.8%	-10.5%
Allocation of expense (recovery)		
Current	405	-
Deferred	438	(38)
Income tax expense (recovery)	843	(38)

5. Bank borrowings

The Company had a syndicated secured committed revolving credit facility of \$50.00M with Wells Fargo Corporation Canada (Wells Fargo) and ATB Corporate Financial Services (ATB) (registered senior debt holders). This facility was paid out in full and discharged on January 30, 2020.

The Company has a revolving credit facility with Connect First Credit Union Ltd. of \$2.5M. The Company has provided a general security agreement covering all Company assets that was subordinated to the registered senior debt holders. The facility does not have any expiry date and is due on demand.

The Company has a revolving credit facility with a Canadian Schedule I Chartered Bank for \$20.0M. This facility functions as a warehouse facility and finances the capital cost of an originated receivable less one month's payment for up to 90 days. After 90 days, the Company must either securitize the receivable with the Canadian Schedule I Chartered Bank or another approved financial institution. The facility has a January 29, 2021 renewal date.

(\$, 000's)	
At March 31, 2019 - Bank borrowing	43,870
Advances from bank borrowings	82,591
Repayments of bank borrowings	(125,077)
At March 31, 2020 - Bank borrowing	1,384
Advances from bank borrowings	51
Repayments of bank borrowings	(1,431)
At June 30, 2020 - Bank borrowing	4

Rifco Inc.
Notes to the Consolidated Interim Financial Statements

The change for deferred financing costs for bank borrowing for the period is as follows:

(\$, 000's)	
At March 31, 2019 - Deferred financing costs	63
Amount of deferred financing costs expensed in the period	(79)
Additional deferred financing costs incurred in the period	45
At March 31, 2020 - Deferred financing costs	29
Amount of deferred financing costs expensed in the period	(9)
Additional deferred financing costs incurred in the period	-
At June 30, 2020 - Deferred financing costs	20

6. Unsecured debentures

Unsecured debentures are non-retractable by the noteholder within the specific terms. Maturity dates vary from August 1, 2020 to February 1, 2025 and bear interest on a monthly basis. The unsecured debentures are subordinated in favour of the registered senior debt holders. The Company must meet certain financial covenants and report to the unsecured debenture holders on a quarterly basis. As at June 30, 2020, March 31, 2020 and throughout the periods then ended, the Company was in compliance with all covenants.

A summary of unsecured debenture activity is as follows:

(\$, 000's)	
At March 31, 2019 - Unsecured debentures	12,390
Debentures matured	(3,905)
Debentures renewed	1,001
New debentures	1,985
At March 31, 2020 - Unsecured debentures	11,471
Debentures matured	-
Debentures renewed and accrued interest	1
New debentures	-
At June 30, 2020 - Unsecured debentures	11,472

	June 30,	March 31,
	2020	2020
(\$, 000's)		
6.5% debentures outstanding	885	885
7.5% debentures outstanding	3,310	3,310
8.5% debentures outstanding	1,645	1,645
9.5% debentures outstanding	5,632	5,631
Unsecured debentures	11,472	11,471
Portion issued to related parties at period end (Note 12)	2,975	2,975

Rifco Inc.

Notes to the Consolidated Interim Financial Statements

7. Securitization

Securitization debt

The Company expects to fund a large percentage of its loan growth through loan securitization. The Company sells finance receivables to third party securitizers, in which the Company is not a beneficiary, in order to provide cash resources for loan originations. Securitization debt represents funding secured by finance receivables composed of principal and interest sold directly to the securitizers. The Company securitizes its finance receivables with Securcor Trust, a Canadian Schedule I Chartered Bank, and Connect First Credit Union Ltd. (referred to collectively as the “securitizers”). As the securitization of finance receivables does not qualify for de-recognition under IFRS, the net proceeds received through securitization of these finance receivables are recorded as securitization debt on the consolidated statements of financial position.

The total amount of securitization debt outstanding (excluding the cash holdbacks) as at June 30, 2020 amounted to \$188.8M (March 31, 2020 - \$196.4M).

The securitization debt is recorded at amortized cost using the effective interest method. Interest expense is allocated over the expected term of the borrowing by applying the effective interest rate to the carrying amount of the debts. The effective interest rate is the discount rate that exactly discounts estimated future cash out flows and proceeds over the expected life of the debts. Transaction costs, premiums, or discounts are applied to the carrying amount of the debts.

Securitization debt is reduced on a monthly basis by scheduled payments and prepayments relative to amounts collected from securitized finance receivables during the month. Tranches of securitization debt have fixed maturities, fixed interest rates, and fixed repayment schedules based on the underlying pledged securitized finance receivables. Securitization debt is non-recourse to the Company.

As at June 30, 2020 and March 31, 2020 and throughout the current period, the Company was not in compliance with its EBITDA covenant with respect to securitization debt due to the significant increase in loan loss provisioning in anticipation of the impact of COVID-19. Subsequent to period end (note 15), a renewal of the facility was obtained. The facility no longer has an EBITDA covenant. The new covenants were applied retroactively to March 31, 2020. The Company is in compliance with all covenants under the new facility.

(\$, 000's)	
At March 31, 2019 - Securitization debt	128,634
Gross sale proceeds from securitizers	155,271
(Repayments to securitizers)	(98,362)
(Additions to securitization holdback)	(13,985)
Received from securitization holdback	6,135
Securitization costs incurred in the period	(354)
Securitization costs expensed in the period	228
At March 31, 2020 - Securitization debt	177,567
Gross sale proceeds from securitizers	16,780
(Repayments to securitizers)	(24,443)
(Additions to securitization holdback)	(1,327)
Received from securitization holdback	2,114
Securitization costs incurred in the period	(35)
Securitization costs expensed in the period	69
At June 30, 2020 - Securitization debt	170,725

Rifco Inc.

Notes to the Consolidated Interim Financial Statements

The change in deferred financing costs for securitized debt for the period is as follows:

(\$, 000's)	
At March 31, 2019 - Unamortized securitization costs	239
Securitization costs incurred in the period	354
Securitization costs expensed in the period	(228)
At March 31, 2020 - Unamortized securitization costs	365
Securitization costs incurred in the period	35
Securitization costs expensed in the period	(69)
At June 30, 2020 - Unamortized securitization costs	331

Securitization facilities call for a combination of cash holdback and finance receivables over-collateralization from the purchase price of finance receivables sold to securitizers.

To protect against the risk of prepayment and credit losses, the securitizers maintain, in trust, a cash holdback account. The securitizers have recourse to draw down on the cash holdback balance held by the securitizers in the event of individual finance receivables default or prepayment. The amount of cash holdback is determined at the time of sale based on average loan terms, credit grades, and over-collateralization. The holdback is netted against the securitized debt and is not disclosed separately on the consolidated statements of financial position. As at June 30, 2020 the total cash holdbacks held by the securitizers amounted to \$18.0M (March 31, 2020 - \$18.8M).

Each of the Company's securitization facilities operates with a loan over-collateralization feature which ranges from 5% to 20%. Utilizing an over-collateralization component allows for a lower level of the cash holdback. The cash holdback and over-collateralization is the Company's maximum exposure to credit losses on securitized finance receivables. However, management is of the opinion that in typical circumstances the entirety of the credit losses will be borne by the Company.

	June 30, 2020		March 31, 2020	
(\$, 000's except %)				
Finance receivables - securitized	166,479	77.41%	169,938	74.22%
Finance receivables - securitized over collateralization	22,332	10.38%	23,442	10.24%
Finance receivables - owned	26,258	12.21%	35,579	15.54%
Finance receivables	215,069	100.00%	228,959	100.00%

Securitized finance receivables

Once the finance receivables are securitized, the Company assigns the underlying finance receivables to the securitizers. Under the terms of the securitization agreements, the Company is responsible for advancing all scheduled or received principal and a portion of the interest payments to the securitizers depending on the facility. Servicing of the finance receivables remains the Company's responsibility. In these securitization transactions, the Company retains prepayment risk. The cash holdback and over-collateralization is the Company's maximum exposure to credit losses on securitized finance receivables. Due to retention of these risks, assigned finance receivables are not derecognized, and the securitization proceeds are accounted for as securitization debt.

Finance receivables pledged as collateral

Finance receivables used in securitization activities are pledged against the associated securitization debt. As a requirement of the securitization agreements, the Company assigns, transfers, and sets over to the securitizers, all of its rights, title, and interest in the specified finance receivables. If the Company fails to make timely payment under the securitization agreement, the securitizers

Rifco Inc.

Notes to the Consolidated Interim Financial Statements

may take direct control of the finance receivables and assign loan management to a back-up servicer. The Company's liability pertaining to securitization will be extinguished.

8. Contractual repayments

(\$, 000's)	Less than one				Total
	year	1 to 3 years	4 to 5 years	Over 5 years	
Accounts payable and accruals	8,723	-	-	-	8,723
Bank borrowings ⁽¹⁾	4	-	-	-	4
Unsecured debentures ⁽²⁾	4,565	6,325	2,676	-	13,566
Securitization debt ⁽³⁾	51,765	115,938	24,620	1,152	193,475
Lease liabilities ⁽⁴⁾	254	531	615	536	1,936
Contractual Repayments - June 30, 2020	65,311	122,794	27,911	1,688	217,704

(1) Bank borrowings is before unamortized transaction costs.

(2) Unsecured debentures are presented with the interest expense due in the corresponding year.

(3) Securitization debt is presented as the total stream of payments less the offset of the cash holdback released in the corresponding year. No provisions have been made for credit losses or loan prepayments.

(4) Lease liabilities is presented as total stream of payments.

9. Share capital and contributed surplus

a) Authorized shares

Unlimited number of Common shares, no par value

Unlimited number of Preferred shares, no par value

The preferred shares may be issued in one or more series and the directors are authorized to fix the number of shares in each series to determine the designation, rights, privileges and conditions attached to the shares of each series.

b) Common shares issued and outstanding

(000's)	June 30, 2020		March 31, 2020	
	Shares	\$	Shares	\$
Opening balance	21,597	7,614	21,597	7,614
Stock options exercised	-	-	-	-
Closing balance	21,597	7,614	21,597	7,614

Contributed surplus

The Company has a stock option plan under which directors, officers, employees and consultants of the Company and its subsidiary are eligible to receive stock options.

The contributed surplus reserve is used to recognize the fair value of stock options granted to employees, including key management personnel, as part of their remuneration. When stock options are subsequently exercised, the fair value of such stock options in contributed surplus is credited to share capital.

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	June 30, 2020	March 31, 2020
(\$, 000's)		
Opening balance	4,084	3,868
From the vesting of stock based compensation	36	216
	4,120	4,084

10. Earnings per share (“EPS”)

The calculation of the diluted income per share assumes the conversion, exercise or contingent issuance of securities only when such conversion, exercise or issuance would have a dilutive effect on the income per share. The dilutive effect of outstanding options (which are in the money) and their equivalents is reflected in diluted earnings per share by determining the number of shares that could have been acquired at fair value (determined as the period weighted average market share price of the Company’s shares) based on the intrinsic monetary value of the exercise rights attached to outstanding share options.

Weighted average number of common shares is calculated as follows:

	June 30, 2020 Shares	June 30, 2019 Shares
(000's)		
Weighted average number of shares outstanding	21,597	21,597
Effect of potential dilutive securities due to stock options	-	-
Weighted average number of shares outstanding for use in determining diluted income per share	21,597	21,597
Net income and comprehensive income for the period attributable to equity holders	1,810	400

11. Office and general expenses

	June 30, 2020	June 30, 2019
(\$, 000's)		
Technology and communication	235	221
Office rent	58	70
Training and recruiting	6	5
Promotional and subscriptions	18	56
Travel	25	81
Other	94	110
Total office and general	436	543

For the prior period, telephone expenses (\$40K) have been reclassified, from Other to Technology and communication, in addition to the segregation of Strategic review process expenses (\$1K) from Other.

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12. Related party disclosures

Unsecured Debentures

During the period, related parties were holders of unsecured debentures in the Company. The terms offered to related parties for the unsecured debentures are identical to those offered to non-related party unsecured debenture holders.

At period end, the total unsecured debentures held by related parties is \$3.0M (March 31, 2020 - \$3.0M). None of the related parties are officers or directors. The related parties are comprised of relatives of certain officers and employees of the Company who currently hold \$1.7M (March 31, 2020 - \$1.7M) in unsecured debentures with varying terms. In addition, \$1.3M (March 31, 2020 - \$1.3M) in unsecured debentures with varying terms is held by relatives and companies related to a non-management insider. These transactions are in the normal course of business and consideration established and agreed to by the related parties is at arm's length.

	June 30, 2020	June 30, 2019
(\$, 000's)		
Total interest paid to related parties	59	69

Compensation of key management personnel

The Company has four executive officers who are considered key management personnel. The remuneration of these officers for the periods ended was as follows:

	June 30, 2020	June 30, 2019
(\$, 000's)		
Compensation, including bonuses	187	187
Stock based compensation	26	46
Total	213	233
Number of stock options granted	-	260

The Company has six directors, five of which are independent. Each director, other than the CEO, receives an annual retainer of \$13,333 and an additional \$3,333 for Chairman of the Board and \$2,000 for Committee Chairman positions held. Non-management directors receive meeting fees of \$500 per day or \$250 per day for virtual meetings and reimbursement of normal travel expenses.

	June 30, 2020	June 30, 2019
(\$, 000's)		
Fees	23	39
Stock based compensation	13	25
Total	36	64
Number of stock options granted	-	-

13. Financial instruments

Set out below is a comparison by category of carrying amounts and fair values of all of the Company's financial instruments that are carried in the Interim Financial Statements and how the fair value of financial instruments is measured.

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Fair values

Fair value represents the price at which a financial instrument could be exchanged in an orderly market, in an arm's length transaction between knowledgeable and willing parties who are under no compulsion to act. The Company classifies the financial instruments that are carried on the Interim Financial Statements at fair value according to the following hierarchy based on the amount of observable inputs used to value the instrument.

The following table provides an analysis of the financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in the active market for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Financial Instrument Classification (\$, 000's)	Fair value level	June 30, 2020		March 31, 2020	
		Carrying value	Fair value	Carrying value	Fair value
Assets measured at amortized cost:					
Cash	(1)	10,426	10,426	6,039	6,039
Finance receivables - net	(3) (A)	204,704	204,704	217,326	217,326
Other receivables	(1)	55	55	154	154
Liabilities measured at amortized cost:					
Bank borrowings	(1)	4	4	1,384	1,412
Unsecured debentures	(2) (B)	11,472	11,723	11,471	11,698
Securitization debt	(3) (C)	170,725	170,540	177,567	181,130

- A) The fair value of finance receivables is calculated by discounting the estimated future cash flows of the portfolio at rates commensurate with the underlying risk of assets, net of a provision for impaired loans, provision for prepayment losses, servicing costs. The offer by CanCap Management Inc. (CanCap) to acquire all of the issued and outstanding shares of Rifco (note 14) provides an implied market value of Rifco's finance receivables. Therefore, Rifco has revised the fair value calculation of its receivables as of June 30, 2020 and March 31, 2020 consistent with that implied market value, after considering transaction costs and other relevant factors. This valuation aligns with current discounted cash flow calculations after considering the anticipated impact of COVID-19 on loan losses.
- B) The fair value of unsecured debentures is determined based on an internal valuation model which factors in discount rates and future cash flows.
- C) The fair value of securitization debt is determined based on an internal valuation model which factors in the discount rate, expected future impaired loans and prepayment rates.

14. Strategic Review

On February 3, 2020 Rifco Inc. announced that they had entered into a definitive arrangement agreement pursuant to which CanCap Management Inc. (CanCap) would acquire all of the issued and outstanding common shares of Rifco. The agreement was subject to approval of 66 2/3% of the votes to be cast by Rifco shareholders at a special meeting of Rifco shareholders that was held on April 3, 2020. The motion passed.

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CanCap delivered written notice to Rifco on March 27, 2020 alleging termination of the arrangement agreement among the Parties dated February 2, 2020 in respect of a statutory plan of arrangement under the *Business Corporations Act* of Alberta. CanCap alleged that what it described as "recent events" constituted a "Material Adverse Effect" on the business of Rifco under the terms of the Arrangement Agreement. As such, the Purchaser communicated that it did not intend to close the Arrangement.

Rifco subsequently filed a Statement of Claim that named both ACC Holdings Inc. (ACC) and CanCap as a defendant, and asserted that ACC and CanCap breached the terms of the arrangement agreement by failing to attend at closing and fund the transaction contemplated by the Arrangement Agreement, and by actively opposing the issuance of a final order. Rifco sought specific performance of the Arrangement Agreement as a remedy.

CanCap filed a Statement of Claim that sought an amount of "no less than" \$1 million as an "Expense Reimbursement Payment" as a result of what the Purchaser said was a breach of the Arrangement Agreement, which was that Rifco failed to warn the Purchaser about COVID-19 and a decline in oil prices which the Purchaser said constituted a "Material Adverse Effect" on Rifco.

Subsequent to period end, the parties have entered into a full and final mutual release and settlement agreement dated July 29, 2020, whereby the parties have, inter alia, released each other from all claims in connection with the Arrangement Agreement in exchange for a payment by CanCap and ACC Holdings Inc. of an aggregate of \$1.5M (the "Settlement Amount") to Rifco. The Settlement Amount was paid to Rifco on July 30, 2020.

The Settlement Amount was recorded in the current period as a settlement receivable with the income netted against the strategic review process expenses. Any remaining costs associated with the strategic review were also estimated and accrued.

15. Subsequent Events

On July 13, 2020 the Company received an early renewal on its securitization facility with Securcor Trust. The annual renewal has a \$50M limit with an expiry date of July 31, 2021. The size and terms of the new facility are consistent with prior facilities. The facility no longer has an EBITDA covenant. The new covenants were backdated to March 31, 2020. The Company is in compliance with all covenants under the renewed facility. Previous securitizations do not impact current limit availability.